

Consolidated Financial Results for Fiscal 2023 and Full-Year Forecasts for Fiscal 2024

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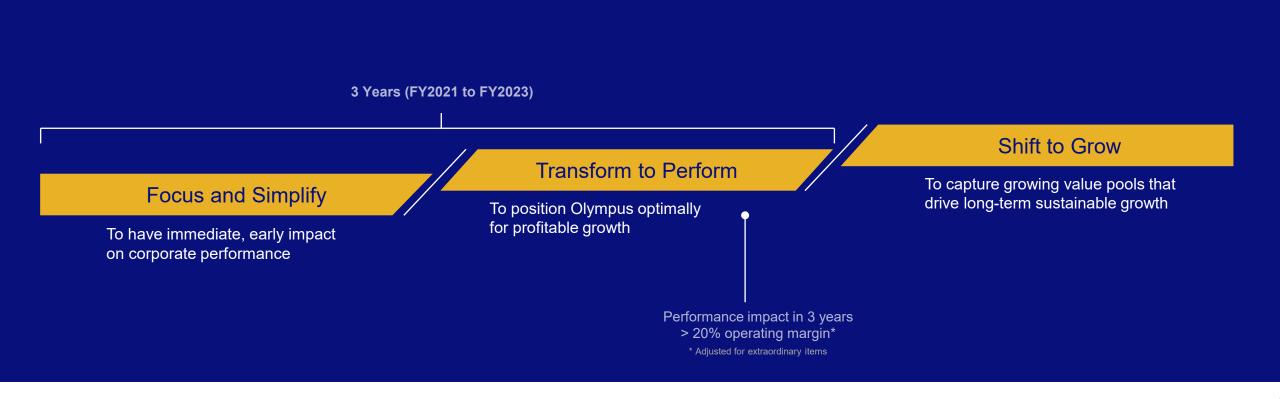
Fiscal 2023 (1) Consolidated Financial Results

- 1 Revenue: 18% consolidated growth. Record high for Medical business in 4Q and 12M. Double-digit growth for both ESD and TSD
- Operating profit: Achieved adjusted operating margin of 20%, as set forth in 2019 Corporate Strategy. Record highs for both amount and ratio in 12M*

		Full-year (Apr. to Mar.)					4Q (Jan. to Mar.)			
	(Billions of yen)	FY2022	FY2023	YoY	After FX adjustment	FY2022	FY2023	YoY	After FX adjustment	
*Continuing operations Operation Continuing operations	Revenue	750.1	1 881.9	+18%	+4%	202.9	1 240.4	+18%	+9%	
	Gross profit (% of revenue)	506.7 (67.6%)	596.8 (67.7%)	+18%	+2%	140.6 (69.3%)	163.1 (67.9%)	+16%	+3%	
	Selling, general and administrative expenses (% of revenue)	357.5 (47.7%)	420.5 (47.7%)	+18%	+7%	98.4 (48.5%)	114.5 (47.6%)	+16%	+8%	
	Other income and expenses	-3.0	10.3	-	-	1.7	-4.6	-	-	
	Operating profit (% of revenue)	146.2 (19.5%)	186.6 (21.2%)	+28%	-3%	44.0 (21.7%)	44.0 (18.3%)	0%	-23%	
	Adjusted operating profit (% of revenue)	150.7 (20.1%)	176.8 (20.0%)	+17%	-12%	43.2 (21.3%)	48.7 (20.2%)	+13%	-11%	
	Profit before tax (% of revenue)	141.7 (18.9%)	182.3 (20.7%)	+29%		44.7 (22.0%)	42.9 (17.9%)	-4%	*From FY2009, when Olympus began disclosing th quarterly report. **The figures from "Revenue" to "Profit from continuing operations" represents continuing operations. ***Since all shares of discontinued operation (Evident) were transferred in April 2023, a gain on this share transfer is expected to be recorded in the first quarter of FY2024. Dividend payment for FY2023 Year-end dividend of ¥16 per	
	Profit from continuing operations (% of revenue)	110.6 (14.8%)	138.0 (15.7%)	+25%		27.7 (13.6%)	32.4 (13.5%)	+17%		
	Profit from discontinued operation	5.3	5.6	+¥0.3 billion		0.5	2.9	+523%		
	Profit (loss)	116.0	143.6	+24%		28.1	35.2	+25%		
	Profit (loss) attributable to owners of parent	115.7	143.4	+24%		28.1	35.2	+25%		
	EPS	¥90	¥113			-	-		share	

We adopted an ambitious timeline out to 2023

We would unleash our potential by developing the organizational focus, operational structure and employee mindset needed for long-term, sustainable growth.



We set and made progress against ambitious targets



Sustain **5-6%** growth annually



Deliver > 20% consolidated corporate operating margin*



Become a **eader** in the therapeutic areas where we compete (GI, Urology and Respiratory)

- *Continuing business base. Adjusted for extraordinary items
- **Continuing business base. 3-year CAGR from FY2020 after FX adjustment
- ***3-year CAGR from FY2020

Page 6

- Despite macroeconomic issues and Covid lockdowns, grew topline 4.6%** CAGR
- Doubled operating profit over 3-year transformation and exceeded consolidated operating margin 20%*
- With significant profitability improvements and ¥80billion share buyback, adjusted EPS growth*** exceeded 25%.
- Maintained investments in R&D at similar levels to MedTech peers to ensure sustainable future growth
- Transformed to a pure-play MedTech company



Beyond our New Horizon: Leading as a global MedTech company

Executive Officers



Yasuo Takeuchi

Director, Representative Executive Officer, and **Executive Chairman and ESG Officer**



Stefan Kaufmann

Director, Representative Executive Officer, President and Chief Executive Officer



Frank Drewalowski

Executive Officer and Endoscopic Solutions Division Head



Gabriela Kaynor

Executive Officer and Therapeutic Solutions **Division Head**



Chikashi Takeda

Executive Officer, Chief Financial Officer



Nacho Abia

Executive Officer and Chief Strategy Officer

Page 8



Tetsuo Kobayashi

Executive Officer, **Chief Manufacturing** and Supply Officer



André Roggan

Executive Officer, Chief Technology Officer



Shigeto Ohtsuki

Executive Officer and Chief Human Resources Officer



Pierre Boisier

Executive Officer and Chief Quality Officer

Guiding Principles

Patient safety and sustainability



- Resolve pending commitments to the FDA, prove confidence with regulators
- **2** Lead in organization health and ESG

Innovation for growth



- Strengthen the Olympus brand, elevate the experience of our customers
- Grow our business through purposeful innovation and acquisitions

Productivity

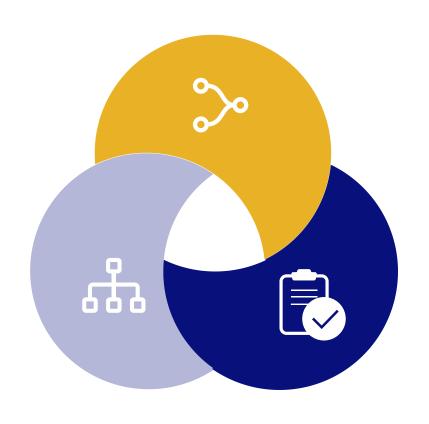


- Build a high performing organization focused on patient safety and product quality
- 6 Ensure simplicity and operational efficiency





QARA investments for Patient Safety and our future growth





Execute Transformation with the Aim of a Single Global Quality System and Fully Harmonized Processes

- Build and implement a Single Global Quality System
- Develop streamlined digitally-enabled processes to support the global execution of the Quality System, including Complaint Management & MDR, Process Validation, Design Controls, Management Review, Internal Audit, Regulatory Commitment Tracking, etc.



Enhance Global Quality and Compliance Functions to Ensure Consistent Execution

- Develop a robust organization and supporting processes to ensure consistent execution of Quality System requirements, quality improvements, identification and resolution of compliance risks
- Integrate Quality Engineering and Quality Leadership organizations globally across all three regions, manufacturing plants, repair and distribution centers



Resolve Compliance Issues and Complete Remediation

Ensure all commitments to regulators are implemented on time meeting regulator's expectations



ESG six focus areas and materiality topics with top priorities



and Outcome

Contribution to health equity and access

+20%

CRC* related training in target emerging countries and regions

+20%

CRC* related online / hybrid training provided with **HCPs** globally



Compliance, Product **Quality and Safety**

Quality and safety in product, service and solution

Timely ESG disclosures

According to SASB Standards



Responsible **Supply Chain**

Supply chain risk mitigation and resilience

Annual assessment/ monitoring

For multi-tier supply chain risks



Healthy Organization

Diversity, equity and inclusion

30%

Management positions held by women by FY28 globally

100%

Eligible male employees in Japan** take parental leave by FY26



Carbon Neutral Society and Circular Economy

Circularity through product stewardship, carbon emissions (Scope1, 2and3)



Corporate Governance

Corporate governance and reporting transparency

Net-zero

Net-zero GHG emissions across scope 1, 2 and 3 by 2040

Carbon **Neutral**

In our site operations across scope 1 and 2 by 2030

Enterprise Risk **Management**

applied consistently across the globe

^{*} CRC: Colorectal cancer ** Olympus Corporation



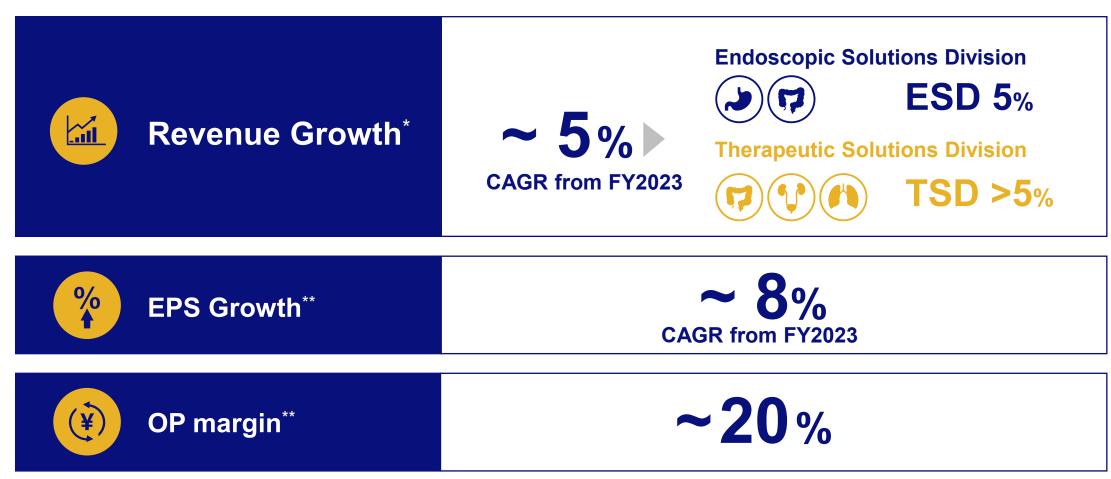
Four value pools that will drive sustainable growth

We will continue to Focus on disease states where Olympus can have a market-leading impact and will Shape and Enable future growth by investing in new ways to elevate the standard of care.



FY24-26 Financials

Competitive growth along with steady value creation



^{*} constant currency basis

^{**} Adjusted for extraordinary Items

⁻ Exclude "Other income / expenses"

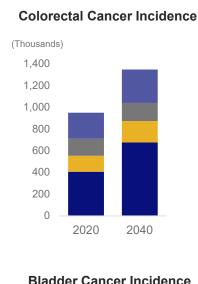
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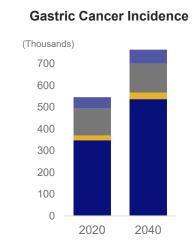
OLYMPUS

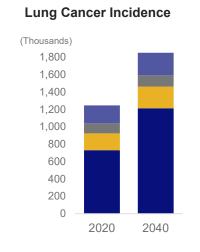


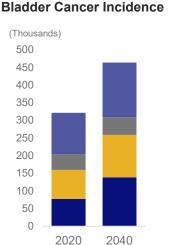
Business and Global Expansion

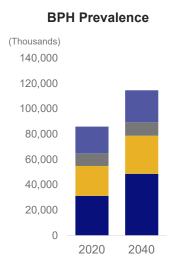
Rise in cancer and other chronic diseases in our focus areas drives demand for endoscopy-enabled procedures

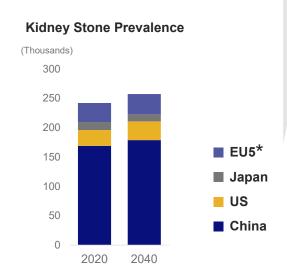








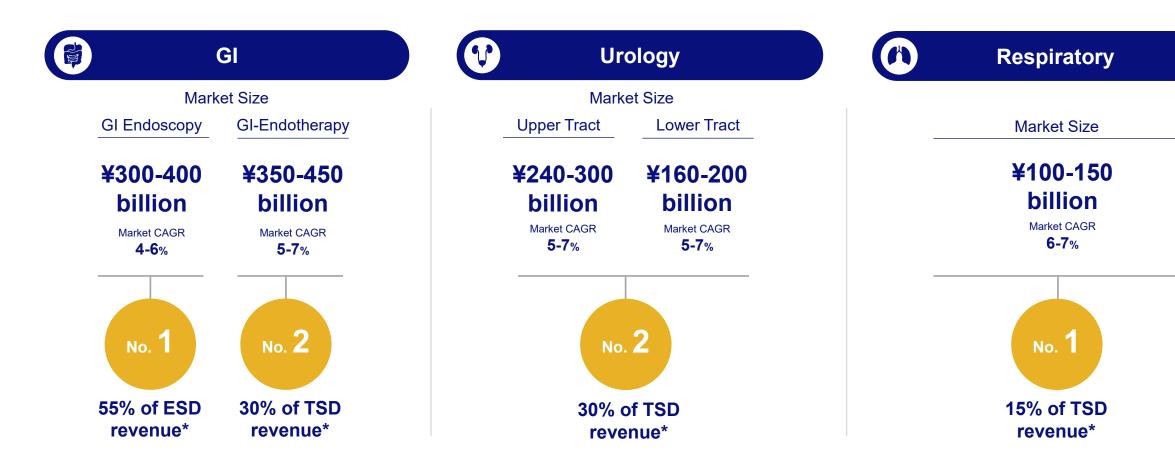




- Olympus is an established innovator in developing solutions to enhance the standard of care in these disease states
- Olympus' expertise in visualization, maneuverability and ergonomics uniquely positions us to expand our leadership
- Olympus is focused on decreasing cancer recurrence through improved detection, staging and therapeutic innovations
- Olympus offers a complete set of complementary solutions and services for infection prevention, repair and service supported by highly-knowledgeable, dedicated sales representatives

^{*}EU5: UK, France, Italy, Germany, Spain Source: Epidemiology database, Cerner Enviza. Accessed Feb. 2023

We have a leading impact in large, fast-growing markets

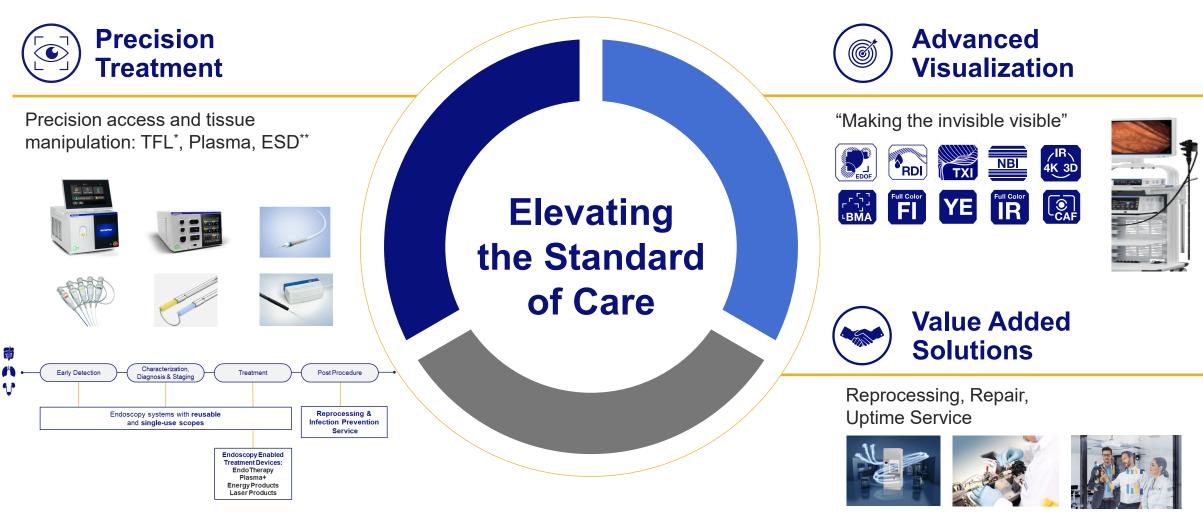


Our innovation pipeline will enable sustained market leadership in GI, Urology and Respiratory

Note: Served market scale and growth forecast information for this slide come from the Company's research and pertains to data for the USA, EU5 (Germany, UK, Italy, France, Spain), Japan and China, Market scale is as of March 31, 2023, Respiratory includes the impact of the Veran Medical acquisition. Growth forecasts are projected for fiscal year 2026. This also applies to market data shown on slides below. Sub-segment sales ratios within ESD/TSD are figures of fiscal year 2023.

^{*}Approx.

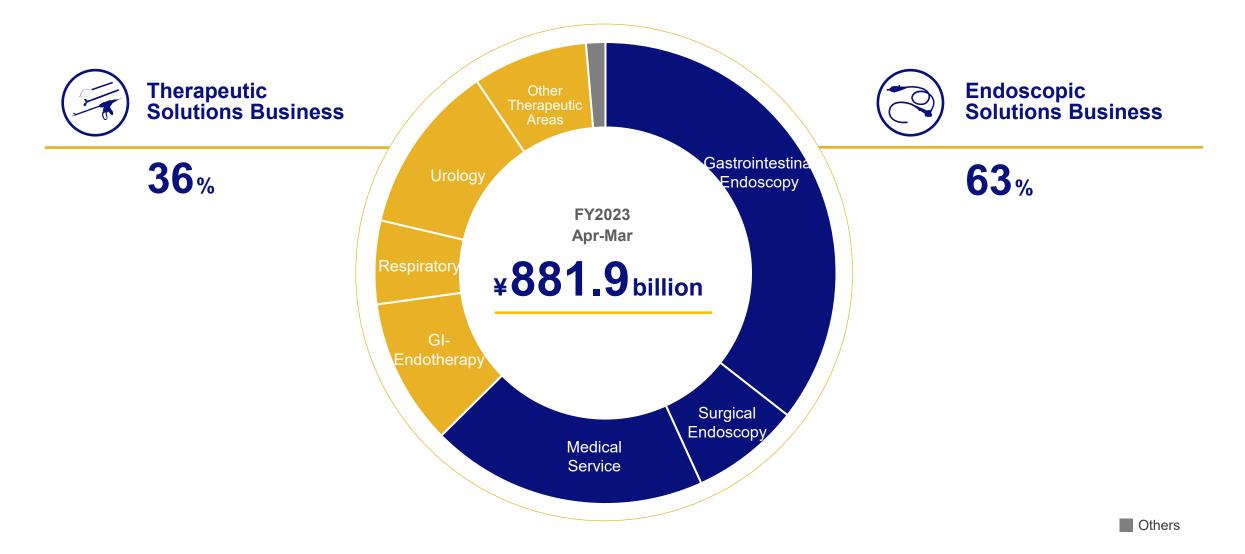
Our unique capabilities have led to differentiated solutions along the care pathway



^{*} TFL = thulium fiber laser

^{**} ESD = endoscopic submucosal dissection

At a Glance: Transformed to a pure-play MedTech company



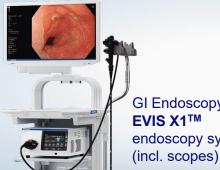
GI Endoscopy innovations in visualization, detection and endoscopes will continue to position us as a leader in the market

Market Size ¥300-400 billion* 4-6% CAGR

Olympus Care Focus

- Colorectal Cancer
- Gastric Cancer

Main Sources of Revenue



GI Endoscopy **EVIS X1TM** endoscopy system **Catalyst for Growth**



Future Growth Driver



Olympus Right to Win

CAGR FY24-26: Mid single-digit %

- ✓ >70% share* in colonoscopes, gastroscopes, duodenoscopes, and ultrasound gastrointestinal videoscope.
- Strong growth for EVIS X1TM endoscopy system with US (FY2024) and China (FY2025) with ~70,000 legacy units potential for upgrades.
- Differentiated digital solutions and flexible service models will enhance the standard of care and provide future monetization opportunities.



Investments in AI and other digital health solutions will provide continued differentiation, improve patient outcomes and workflow management

GI-Endotherapy has built a differentiated portfolio across several disease states



Olympus Right to Win

CAGR FY24-26: High single-digit %

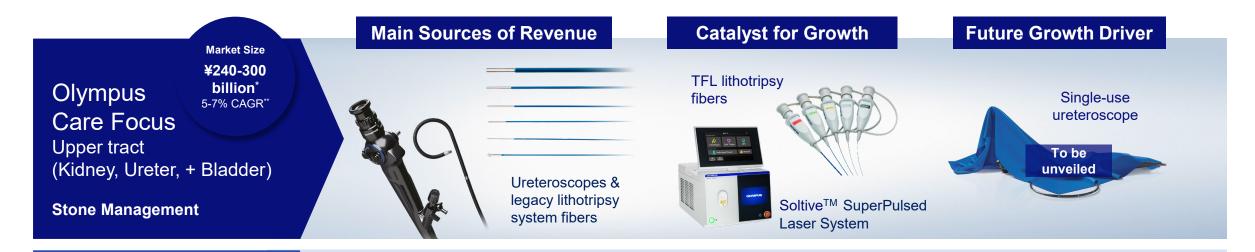
- √ ~20% global share* with double-digit growth in our ESD/EMR, EndoCuff, EndoClot portfolios.
- Acquisition** of broad metal stent portfolio will significantly accelerate our global position and options in biliary tract, esophagus, colon, and duodenum treatments.
- ✓ Single-use cholangioscope will enhance clinician optionality.



Continued market adoption of new product launches plus the recently announced acquisition² of metal stent portfolio will drive high-single digit growth

^{*} Addressable market, growth and Olympus position based upon publicly available data and Olympus research, and pertains to data for the USA, Germany, UK, Italy, France, Spain, Japan and China.** Acquisition of Taewoong medical Co., Ltd.: Closure pending

Urology delivering strong growth in stone management with innovative solutions that improve clinical outcomes



Olympus
Right to Win

CAGR FY24-26***: High single-digit %

- √ #1 in reusable ureteroscopes launch of Single-use ureteroscope will expand clinician options.
- ✓ Portfolio of Laser and Ultrasonic lithotripsy systems enables share capture



Portfolio expansion in our Soltive platform and the launch of a Single-use ureteroscope will provide sustainable long-term growth

^{*} Addressable market, growth and Olympus position based upon publicly available data and Olympus research, and pertains to data for the USA, Germany, UK, Italy, France, Spain, Japan and China, /** CAGR for the total market of upper and lower tract categories, / *** On an Olympus Urology/Gynecology consolidated basis.

Leading position in cystoscopes and resectoscopes fueling growth in lower tract urology

Olympus ~\frac{\times \text{*125}}{\text{billion}^*} \text{Care Focus} \text{Lower tract} (Bladder + Prostate)

Benign Prostate Hyperplasia + Bladder Cancer

Bipolar resection electrodes Cystoscopy

Catalyst for Growth



PLASMA+[™] resection generator and PLASMA+ consumables **Future Growth Driver**



iTind[™] – Minimally Invasive BPH device >150K procedure market growing at 18% CAGR

Olympus
Right to Win

CAGR FY24-26***: High single-digit %

- Existing market leading position in cystoscopes, resectoscopes, and resection electrodes
- ✓ PLASMA+ system designed to shorter procedure times
- ✓ Expanded reimbursement for differentiated MIS BPH device which provides better clinical outcomes and elevates the standard of care****

note¹ Refer to the following study on iTind: Chughtai et al., 2020; Amparore et al., 2021; De Nunzio et al., 2021 note² Implantation of the iTind device may cause pelvic discomfort, blood in urine, painful or urgent urination. In rare cases, the iTind device may cause urinary tract infection or a sudden difficulty to urinate.



Market leading PLASMA+ resection system plus new minimally invasive BPH device will deliver consistent growth

* Addressable market, growth and Olympus position based upon publicly available data and Olympus research, and pertains to data for the USA, Germany, UK, Italy, France, Spain, Japan and China. / ** CAGR for the total market of upper and lower tract categories. / *** On an Olympus Urology/Gynecology consolidated basis. / *** iTind procedure does not require a permanent implant and preserves sexual function and continence, while reducing the need for a post procedure catheter. Procedure can be done in the MD office setting.



Respiratory segment will transform with technologies that enable access to the periphery with real time sampling

Future Growth Driver Main Sources of Revenue Catalyst for Growth Market Size EBUS EBUS-TBNA* Slim EBUS ¥100-150 bronchoscope needles billion* scope Olympus 6-7% CAGR To be Care Focus unveiled Lung cancer Benign pulmonary disease EVIS X1TM endoscopy Single-use airway **SPIN** (COPD) system targets Installed navigation management base of 15K platforms quidance scopes

Olympus Right to Win

CAGR FY24-26: Mid single-digit %

- √ >70% share^{*} in pulmonary and EBUS bronchoscopes
- Leading market position for pulmonary endotherapy and EBUS-TBNA needles
- ✓ Slim EBUS will enable access to suspicious lesions beyond the central / middle lung regions



EVIS X1 platform upgrades and extension of EBUS portfolio which will expand clinical applications thereby driving sustainable growth for the next few years

^{*} Addressable market, growth and Olympus position based upon publicly available data and Olympus research, and pertains to data for the USA, Germany, UK, Italy, France, Spain, Japan and China. / ** Endobronchial ultrasound-quided transbronchial fine needle aspiration (EBUS-TBNA).

Single-use endoscopes complement our portfolio providing the right scope for the right situation at the right time



Growing market for single-use endoscopes

15-18%

CAGR between 2020 and 2030*

* Served market projection by Olympus





Single-use scopes will incrementally add

~¥10 billion revenue by FY26

Regional expansion of EVIS X1 as our growth driver: Obtained 510(k) clearance for the U.S. market

EVIS X1[™] endoscopy system launched in EU/AP/JP markets with opportunity to grow globally

Expected growth opportunity for EVIS X1 endoscopy system

CAGR in first 5 years after launch

7.4%*

* Historical performance of previous generation (180/ 260 series to 190/ 290 series)

Potential for replacing the previous model

70,000 units

*Unit sales of previous generation video processor (CV-190 and CV-290)

EVIS X1 endoscopy system sales start in Japan, Europe and Asia-Pacific



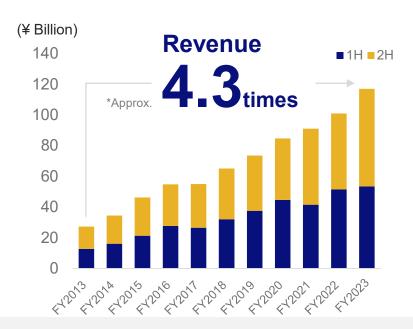


Note: Products or devices presented include future technology which may be pending regional regulatory approval and are not available for sale in all regions.



Growth opportunities in China remain unchanged





Despite short-term fluctuations, we continue to expand our business in China with long-term high single-digit growth aspirations by focusing on the expansion of diagnosis in reducing cancer mortality rates, as an important market.



Invest in clinician education and training

Expand comprehensive training to endoscopists to support procedural quality and efficiency and elevating screening awareness for stomach & colorectal cancer



Assess unmet needs from Chinese HCPs

Capture HCPs inputs and market insight in China for future product developments



Local Manufacturing Strategy

Prepare local manufacturing site in Suzhou, China, to offer "Made in China" products for local market.





Strategic M&A

We will prioritize tuck-in M&A capital deployment to transform clinical and procedural workflows, enhance care, and to expand geographically.

We are an established acquirer and investor, deploying ¥ 140 billion in capital in the past four years















We will focus on tuck-ins in core or high-growth adjacencies

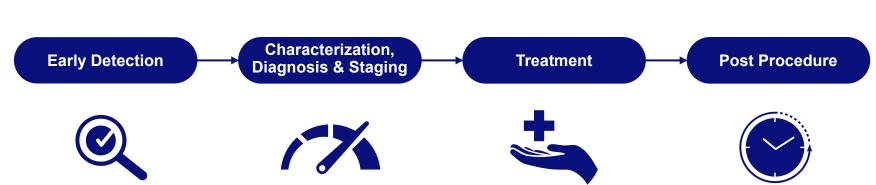
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Care Pathway Enhancement

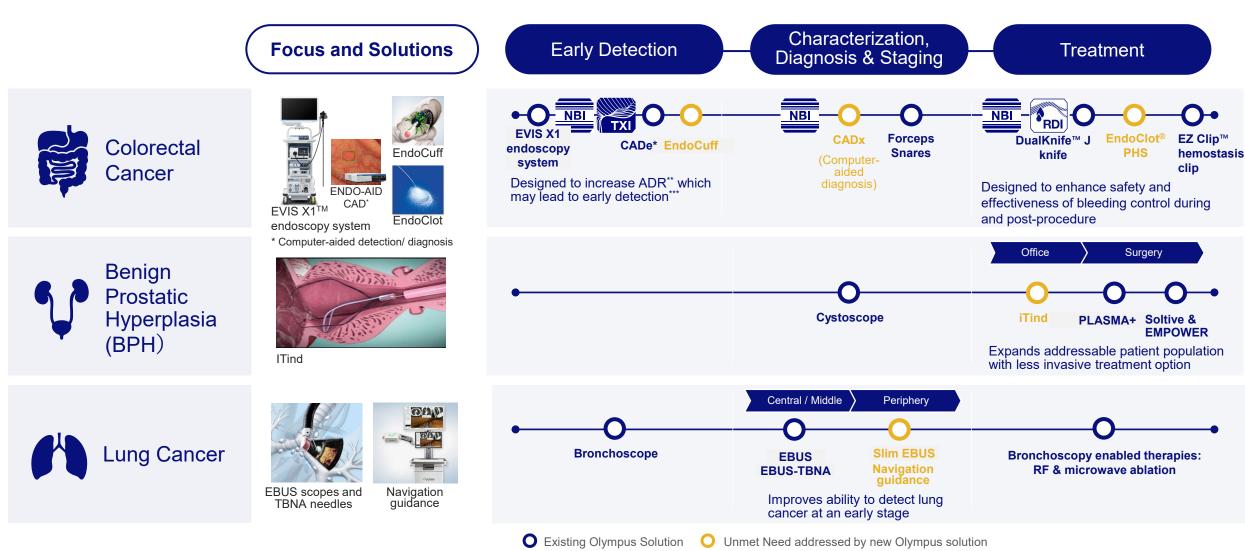
Expectations for patient care are shifting







Enhancing the care pathway in key therapeutic areas



Note: NBI and RDI are registered trademarks of the Olympus Corp but defer to legal on all trademarking requirements and language.

^{**} ADR = adenoma detection rate *** Data on File with Boddingtons Plastics Ltd.





Intelligent Endoscopy Ecosystem

To meet healthcare challenges, elevate our unique capabilities

Chronic disease patients and their care providers expect continued improvements and outcomes at a lower total cost of care

Quadruple aim of healthcare

Better Outcomes

Better Patient Experience

Better Care Team Experience

Lower Total Cost of Care

To meet these challenges, we will elevate our unique capabilities with new breakthrough innovations



Precision Treatment Intelligent **Guided Treatment**

e.g., advanced endoluminal interventions with smart guidance and control







Advanced Visualization Intelligent **Cognitive Support**

e.g., Al powered clinical decision support



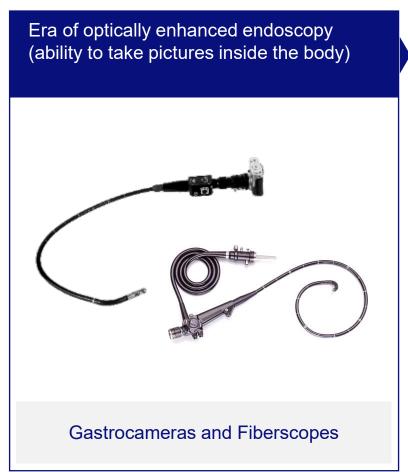




e.g., data-enabled advanced value solutions and commercial models

We will shape a new era of intelligent, Al-powered endoscopy

With these elevated capabilities and our strong market position, we will shape a new era of GI endoscopy







Intelligent ecosystem enabled by new, modern software platform and business model









Workflow **Management** (start with Endoscopy)

> **Olympus** Modules

Partner Modules

CAD and Realtime Procedure Support

> **Olympus** Modules

Partner Modules

Al Clinical & **Operations** Insights

> **Olympus** Modules

Partner Modules

Other **Applications**

> **Olympus** Modules

Partner Modules

- Standardized user experience
- Combination of OLY owned and partner-developed modules
- Business Model for digital ecosystem



Operating Software Platform

Cloud-based

Updates and innovation no longer limited by hardware

IOT and Advanced Connectivity Solutions

Clinical & operations data collected and analyzed across the hospital

Olympus Hardware Devices

Devices connected with operating software platform



Activities to enable investments and innovation



- Execute Quality and Regulatory functional transformation with the aim of one global quality system
- Integrate Global Quality and Compliance Functions to ensure the consistent execution
- Resolve compliance issues and complete remediation



- Apply an **unmet need-oriented innovation** approach
- Right investments for future to ensure an innovation engine
- Pro-actively seek strategic partnerships
- Accelerate time-to-market



Mfg & SCM – opportunity for COGS improvements

- Improve efficiency and cost to apply a fit-for-purpose organization and processes
- Actions include site and resource streamlining, fasttrack efficiencies, procurement and supply chain best-practices, and benefits from digitization



- Further fine-tune our global governance and operation to establish a high-performing organization of a global medical company that unlocks capital to drive innovation
- Enable cross-functional and effective decision-making, with efficient resource allocation and rigorous execution to fund & deliver key projects

Ensure patient safety according to the highest industry standards

Funding our journey and invest to create value for all stakeholders

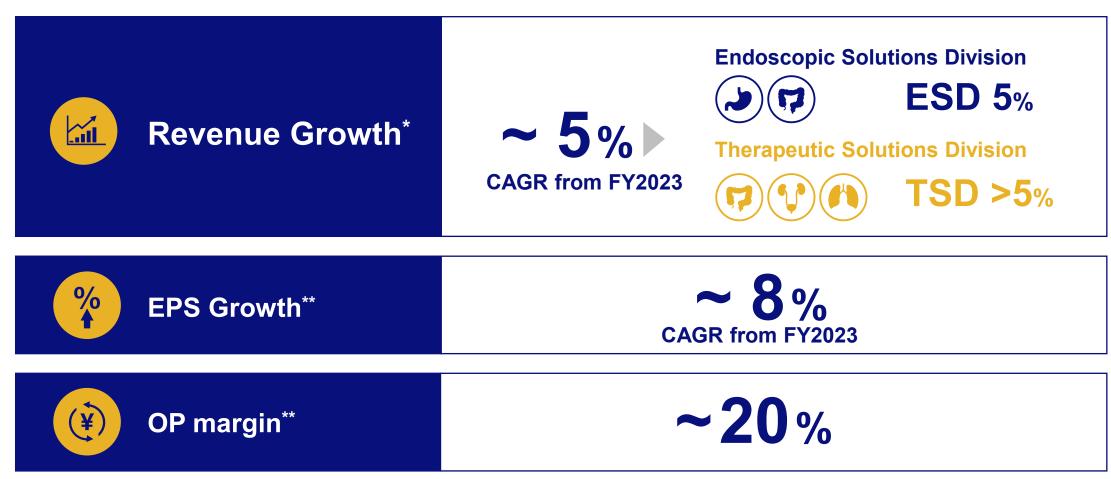






FY24-26 Financials

Competitive growth along with steady value creation



^{*} constant currency basis

^{**} Adjusted for extraordinary Items

⁻ Exclude "Other income / expenses"

⁻ No adjustment will be made for the impact of exchange rate fluctuations; actual exchange rate will be used

Capital Allocation

Prioritize allocation to business investment

Stable and gradual dividend increase

Flexible buyback of company shares



Direction of Business Investment and Shareholder Returns



Invest in growth and productivity to improve cash generation and enhance shareholder returns



Fiscal 2024 Consolidated Forecasts

1 Revenue:

Expected to achieve ¥914 billion, up 4% YoY (up 5% after FX adjustment)

2 Adjusted Operating profit:

Expected to achieve ¥182 billion, up 3% YoY (up 6% after FX adjustment)

3 Profit**:

Expected to reach a record high of ¥336 billion due to a gain on transfer of Scientific Solutions Business. EPS: Expected to grow 141% to ¥273

4 Shareholder returns: Annual dividend plan to increase by ¥2/share YoY to ¥18/share. Share buyback of approx. ¥100 billion expected

	(Billions of yen)	FY2023	FY2024 Forecasts	Change	vs FY2023	After FX adjustment	
* Continuing operations	Revenue	881.9	914.0	+32.1	+4%	+5%	
	Gross profit (% of revenue)	596.8 (67.7%)	627.0 (68.6%)	+30.2	+5%	+7%	
	Selling, general and administrative expenses (% of revenue)	420.5 (47.7%)	446.0 (48.8%)	+25.5	+6%	+7%	
	Other income and expenses	10.3	-18.0	-	-	-	
	Operating profit (% of revenue)	186.6 (21.2%)	163.0 (17.8%)	-23.6	-13%	-9%	
	Adjusted operating profit (% of revenue)	176.8 (20.0%)	182.0 (19.9%)	+5.2	+3%	+6%	
	Profit before tax (% of revenue)	182.3 (20.7%)	159.0 (17.4%)	*Profit attributable to owners of parent. Figures through FY2016 are based on Japanese GAAP (JGAAP) and figures from FY2017 onward are based on IFRS. **The figures from "Revenue" to Profit from continuing operations" represents continuing operations.			
	Profit from continuing operations (% of revenue)	138.0 (15.7%)	115.0 (12.6%)				
*Discontinued operation Continuing operations	Profit from discontinued operation	5.6	221.0	***Since all shares of discontinued operation (Evident) were transferred in April 2023, a gain on this share transfer is expected to be recorded in the first quarter of the fiscal year ending March 31, 2024. Dividend forecast for FY2024			
	Profit (loss)	143.6	336.0				
	Profit (loss) attributable to owners of parent	143.4 (16.3%)	336.0 (36.8%)				
	EPS	¥113	¥273	4 Year-end dividend of ¥18 per share			

Fiscal 2024 Forecasts by Business Segment

1 Medical: Revenue expected to reach a record high. EVIS X1 has already received 510(k) clearance from the U.S.

Food and Drug Administration (FDA). Launch in the U.S. is scheduled for the middle of FY2024

2 Discontinued Operation: Expected to achieve a significant profit increase due to a gain on transfer

(Billions of yen)		FY2023	FY2024 Forecasts*	Change	vs FY2023	After FX adjustment
ESD	Revenue	551.8	1 572.0	+20.2	+4%	+5%
E9D	Operating profit	152.8	158.0	+5.2	+3%	+6%
TSD	Revenue	318.2	1 329.0	+10.8	+3%	+5%
	Operating profit	63.7	56.0	-7.7	-12%	-8%
Others	Revenue	11.9	13.0	+1.1	+9%	+8%
Others	Operating profit(loss)	-0.9	1.0	+1.9	+¥1.9 billion	+¥1.9 billion
Elimination and Corporate	Operating profit(loss)	-28.9	-52.0	-23.1	-¥23.1 billion	-¥23.2 billion
Consolidated Total	Revenue	881.9	914.0	+32.1	+4%	+5%
Consolidated Total	Operating profit	186.6	163.0	-23.6	-13%	-9%
(Reference) Discontinued	Revenue	135.4	0	-135.4	-	-
Operation	Operating profit(loss)	7.0	2 347.0	+340.0	-	-

^{*}Since all shares of discontinued operation (Evident) were transferred in April 2023, a gain on this share transfer is expected to be recorded in the first quarter of the fiscal year ending March 31, 2024.



OLYMPUS