|  |  |  |  |  |  |  |  |  |  |  | (Milions of yen) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 | 2014 | 2015 | 2016 | 2017 | 2017 | 2018 | 2019 | 2020*8 | 2021*8 | 2022 |
| Revenue | 743,851 | 713,286 | 764,671 | 804,578 | 748,050 | 740,557 | 786,497 | 793,862 | 755,231 | 730,544 | 868,867 |
| Selling, general and administrative (SG\&A) expenses | 343,121 | 367,011 | 398,889 | 430,773 | 414,855 | 397,697 | 426,596 | 437,510 | 381,171 | 357,032 | 405,399 |
| Percentage of revenue (\%) | 46.1\% | 51.5\% | 52.2\% | 53.5\% | 55.5\% | 53.7\% | 54.2\% | 55.1\% | 50.5\% | 48.9\% | 46.7\% |
| Operating profit | 35,077 | 73,445 | 90,962 | 104,464 | 76,487 | 71,192 | 81,029 | 28,281 | 92,200 | 81,985 | 153,898 |
| Percentage of revenue (\%) | 4.7\% | 10.3\% | 11.9\% | 13.0\% | 10.2\% | 9.6\% | 10.3\% | 3.6\% | 12.2\% | 11.2\% | 17.7\% |
| Profit before tax | 19,142 | 16,425 | 8,934 | 70,800 | 81,686 | 62,481 | 76,665 | 20,117 | 86,617 | 76,810 | 149,873 |
| Net income (loss) (JGAAP)/Profit atrributable to owners of parent (IFRS) | 8,020 | 13,627 | (8,737) | 62,594 | 78,191 | 42,783 | 57,064 | 8,147 | 51,670 | 12,918 | 115,742 |
| Percentage of revenue (\%) | 1.1\% | 1.9\% | - | 7.8\% | 10.5\% | 5.8\% | 7.3\% | 1.0\% | 6.8\% | 1.8\% | 13.3\% |
| EBITDA margin+1 (\%) | 10.6\% | 16.8\% | 18.5\% | 19.2\% | 17.4\% | 16.9\% | 17.0\% | 11.0\% | 21.1\% | 19.4\% | 25.1\% |
| EBITDA margin (Medical Business) ${ }^{12}$ (\%) | 29.0\% | 29.7\% | 29.1\% | 29.5\% | 27.4\% | 27.4\% | 26.5\% | 24.9\% | 29.3\% | 27.7\% | 33.2\% |
| R\&D expenditures | 63,379 | 66,796 | 74,101 | 81,415 | 79,178 | 79,178 | 89,469 | 93,968 | 87,750 | 81,794 | 85,272 |
| Percentage of revenue (\%) | 8.5\% | 9.4\% | 9.7\% | 10.1\% | 10.6\% | 10.7\% | 11.4\% | 11.8\% | 11.6\% | 11.2\% | 9.8\% |
| Capital expendiliures | 28,109 | 37,810 | 47,743 | 64,445 | 49,347 | 60,683 | 65,255 | 66,830 | 74,673 | 98,935 | 75,503 |
| Depreciation and amortization | 33,899 | 36,850 | 41,219 | 39,912 | 44,658 | 54,290 | 52,913 | 58,669 | 67,377 | 59,559 | 64,615 |
| Amortization of goodwill | 9,683 | 9,457 | 9,421 | 9,867 | 8,642 | - | - | - | - | - | - |
| Financial indicators |  |  |  |  |  |  |  |  |  |  |  |
| Total assets ${ }^{5 \times, 9}$ | 960,239 | 1,027,475 | 1,081,551 | 1,000,614 | 991,062 | 960,032 | 978,663 | 932,030 | 1,015,663 | 1,183,453 | 1,357,999 |
| Total net assets (JGAAP) ${ }^{\text {as }}$ Total equity (IFRS) | 151,007 | 331,284 | 357,254 | 384,283 | 430,880 | 396,228 | 444,259 | 442,387 | 371,958 | 395,480 | 511,362 |
| Equity ratio (JGAAP)/Ratio of equity attributable to owners of parent to total assets (IFRS) ${ }^{+4}$ (\%) | 15.5\% | 32.1\% | 32.9\% | 38.2\% | 43.3\% | 41.1\% | 45.2\% | 47.3\% | 36.5\% | 33.3\% | 37.6\% |
| Interest-bearing debt | 560,390 | 415,831 | 354,421 | 321,138 | 286,357 | 285,970 | 247,974 | 181,335 | 280,915 | 355,264 | 386,127 |
| Net debt | 330,780 | 163,710 | 144,546 | 154,584 | 86,926 | 86,505 | 56,735 | 66,909 | 118,421 | 137,786 | 83,555 |
| Inventories ${ }^{\text {T }}$ | 99,307 | 98,595 | 107,387 | 111,558 | 124,064 | 125,319 | 139,309 | 153,623 | 167,596 | 158,895 | 167,368 |
| Inventory turnover period44 (months) | 1.6 | 1.7 | 1.6 | 1.6 | 1.9 | 1.9 | 2.0 | 2.2 | 2.6 | 2.7 | 2.3 |
| Cash and cash equivalents at end of year | 225,782 | 251,344 | 209,809 | 166,323 | 199,431 | 199,465 | 191,239 | 114,563 | 162,494 | 217,478 | 302,572 |
| Cash flows from operating activities | 25,233 | 72,388 | 66,811 | 48,621 | 90,194 | 102,052 | 95,146 | 66,943 | 133,544 | 124,122 | 169,729 |
| Cash flows from investing activities | 33,455 | $(20,273)$ | (39,612) | $(52,897)$ | $(8,305)$ | (20,814) | (53,312) | $(60,296)$ | $(62,430)$ | (118,918) | $(71,016)$ |
| Cash flows from financing activities | (42,436) | $(39,693)$ | (70,185) | (33,870) | $(44,244)$ | (43,615) | $(51,058)$ | $(82,948)$ | (19,462) | 40,800 | $(40,667)$ |
| Return on equity (ROEE) | 8.3\% | 5.7\% | (2.6)\% | 17.0\% | 19.3\% | 11.3\% | 13.6\% | 1.8\% | 12.7\% | 3.4\% | 25.6\% |
| Return on assets (ROA) (\%) | 0.8\% | 1.4\% | (0.8)\% | 6.0\% | 7.9\% | 4.4\% | 5.9\% | 0.9\% | 5.3\% | 1.2\% | 9.1\% |
| Net income (loss) per share ${ }^{* 5}$ (JGAAP)/ <br> Profit attributable to owners of parent per share (IFRS) (yen) | 28.96 | 41.05 | (25.53) | 182.90 | 228.47 | 125.01 | 41.71 | 5.97 | 39.37 | 10.05 | 90.22 |
| Total equity per share ${ }^{* 5}$ (JGAAP)/ <br> Equity attributable to owners of parent per share (IFRS) (yen) | 493.30 | 962.83 | 1,038.64 | 1,117.24 | 1,252.96 | 1,153.45 | 324.25 | 323.06 | 288.39 | 306.72 | 400.75 |
| Price earnings ratio (PER)*5 (times) | 76.4 | 80.2 | - | 23.9 | 18.7 | 34.2 | 24.2 | 201.3 | 39.7 | 228.0 | 25.9 |
| Price book-value ratio (PBR) (times) | 4.5 | 3.4 | 4.3 | 3.9 | 3.4 | 3.7 | 3.1 | 3.7 | 5.4 | 7.5 | 5.8 |
| Outstanding market value (bilions of yen) | 675.8 | 1,127.4 | 1,530.0 | 1,499.2 | 1,466.6 | 1,466.6 | 1,384.5 | 1,647.8 | 2,141.4 | 3,140.8 | 3,039.0 |
| Cash dividends per share*7 (yen) | - | - | 2.5 | 4.25 | 7 | 7 | , | 7.5 | 10 | 12 | 14 |
| Average exchange rate |  |  |  |  |  |  |  |  |  |  |  |
| U.S. dollarMen | 83.10 |  | 109.93 |  |  |  |  |  | 108.74 | 106.06 | 112.38 |
| Euro/en | 107.14 | 134.37 | 138.77 | 132.58 | 118.79 | 118.79 | 129.70 | 128.41 | 120.82 | 123.70 | 130.56 |
| Non-financial indicators |  |  |  |  |  |  |  |  |  |  |  |
| Number of employees | 30,697 | 30,702 | 31,540 | 33,336 | 34,687 | 34,687 | 35,933 | 35,124 | 35,174 | 31,653 | 31,557 |
| [Average number of temporary employees] | [2,240] | [2,978] | [1,374] | [1,257] | [1,298] | [1,298] | [1,511] | [1, 396] | [1,437] | [1,135] | [934] |
| Overseas employees as a percentage of employees (\%) | 62.4\% | 62.5\% | 63.2\% | 63.3\% | 63.7\% | 63.7\% | 63.7\% | 61.9\% | 61.3\% | 57.2\% | 59.3\% |
| Percentage of females in managers in Japant10.11 (\%) | 1.2\% | 1.3\% | 1.7\% | 1.6\% | 2.1\% | 2.1\% | 2.4\% | 2.2\% | 2.8\% | 4.2\% | 5.1\% |
| Percentage of females in managerial positions globally ${ }^{\text {t12 }}(\%)$ | - | - | - | - | - | - | - | - | 8.4\% | 10.8\% | 14.2\% |
| Percentage of non-Japanese in managerial positions globally ${ }^{\text {+12 }}(\%)$ | - | - | - | - | - | - | - | - | 32.2\% | 36.9\% | 51.4\% |
| Percentage of employees with disabilities ${ }^{\text {+13 }}(\%)$ | 1.9\% | 2.0\% | 2.1\% | 1.9\% | 2.1\% | 2.1\% | 2.2\% | 2.2\% | 2.3\% | 2.6\% | 2.6\% |
| *1 At the Company, EBITDA is calculated using the following assumptions: EBITDA = Operating profit + Depreciation and amortization that is included in cost of sales or SG\&A expenses + Amortization of goodwill <br> that is included in SG\&A expenses EBITDA margin = EBITDA / Revenue <br> * 7 The Company conducted a stock split at the ratio of four shares for one ordinary share on April 1,2019 . Figures prior to the year ended March 31, 2019 have been converted to align with the post-stock split <br> *2 At the Company, EBITDA (Medical Business) is calculated using the following assumptions: EBITDA = Segment profit in the Medical Business + Depreciation and amortization that is included in cost of sales or <br> standard. <br> 8 From the second quarter of fiscal year 2021, the Imaging Business has been categorized as a discontinued operation. Accordingly, we restated figures for fiscal year 2020 <br> SG\&A expenses + Amortization of goodwill that is included in SG\&A expenses EBITDA margin (Medical Business) $=$ EBITDA (Medical Business) / Revenue <br> In fiscal year 2022, the consolidated statement of financial position was retrospectively adjusted to reflect the adjustments to the provisionally measured fair value of the assets acquired and liabilities assumed in <br> *3 In line with the issuance of IAS No. 19 "Employee Benefits" (revised on June 16, 2011) to be applied for fiscal years beginning on or after January 1, 2013, certain overseas subsidiaries adopted IAS No. 19 <br> "the business combination. Accordingly, the related indicators for fiscal year 2021 are presented after such adjustments have been reflected. 11 Figmale managers" of the Olympus Group in Japan for fiscal year 2022 (as of the end of March 2022). Prior to fiscal year 2021, figures are based on different definitions of "female managers" for each fiscal year. <br> effective from the fiscal year ended March 31,2014 , and changed their method of recognizing actuarial gain or loss. This change has been applied retroactively to the March 31,2013 . <br> *12 The percentage within global senior management as of August 1,2020 for fiscal year 2020 and July 1,2021 from fiscal year 2021 . <br> *4 The revenue used to calculate the inventory turnover period for fiscal year 2020 is for continuing operations only. *5 The Company conducted a stock split at the ratio of four shares for one ordinary share on April 1,2019 . "Profit atributable to owners of parent per share" is expressed with the figure after the stock split. <br> $* 13$ Through fiscal year 2019, figures are as of June 1 of each respective year, and from fiscal year 2020, the figures are as of March 31 of each respective year for individuals in Japan (at eight special-purpose subsidiaries). <br> The Company conducted a stock split at the ratio of four shares for one ordinary share on Apri The figure for the fiscal year ended March 31,2019 is recalculated using the same method. *6 Price earnings ratio (PER) for the fiscal year ended March 31,2015 is omitted as the Company <br> *6 Price earnings ratio (PER) for the fiscal year ended March 31, 2015 is omitted as the Company recorded net loss for these fiscal years. |  |  |  |  |  |  |  |  |  |  |  |

